



The 2025-26 Budget – Key Suggestions on Logistics and Transport

After due consultation from Transport Policy Committee and Logistics Policy Committee, CILTHK, as a learned and leading professional Institute, hereby would like to act on behalf of the strength of our over 1,800 professional members to furnish our key suggestions on the 2025-26 Budget in relation to the Industry for the consideration of the Financial Secretary.

1. Budget Deficit and Capital Works Projects

- Issue Toll Revenue Bond based on the revenues from Cross Harbour Tunnel, Eastern Harbour Crossing, Western Harbour Crossing, Aberdeen Tunnel, Lion Road Tunnel, Shing Mun Tunnel, Tate's Cairn Tunnel and Tai Lam Tunnel (after reacquisition).
- Prioritisation: Slow down some capital works projects to minimise impact on transport and logistics development.
- Key Projects: Continue projects with significant economic benefits like the Northern Metropolis, Cross Boundary, and Airport-related projects.

2. Promotion of Public Transport

- Revenue Reinvestment: Use additional revenue from the Tai Lam Tunnel reacquisition to enhance public transport services.
- Mobility and Economic Development: Continue promoting public transport to improve mobility and stimulate economic activities.

3. Support for Logistics Development

- Land and Policy Support: Create more land and implement policies to support digital infrastructure and smart logistics solutions.
- E-commerce Integration: Facilitate the integration of e-commerce platforms.

4. Electric Vehicles (EVs) Initiatives

- FRT Concessions: Extend first registration tax concessions for EVs to March 2026, with a 40% reduction.
- Charging Infrastructure: Expand EV charging stations and introduce efficient charging technology.



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- Commercial Fleets: Extend incentives for commercial vehicle purchases and develop a roadmap for charging infrastructure.

5. Sustainability Initiatives

- Carbon Footprint Reduction: Set targets for reducing carbon footprints across multi-modal transport operations and provide funding for sustainability initiatives.
- Net-Zero Target: Aim for net-zero electricity generation before 2050.

6. Low Altitude Economic Development

- Sandbox Projects: Allocate budget for sandbox projects and infrastructure upgrades at potential application sites.
- Dedicated Fund: Establish a fund to support corporate R&D, testing of UAV systems, vertiport technologies, certification programs, and commercial applications.
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- Prioritise projects with clear market potential and alignment with Hong Kong's smart city objectives.

7. Autonomous Vehicle (AV) Operation

- Licensing Requirements: Streamline licensing requirements and provide funding support for AV service commercialisation.

8. Trade Facilitation:

- Expand the Air Transshipment Cargo Exemption Scheme into a comprehensive Multimodal Transport Facilitation Framework.
- Focus on strategic commodities and combinations like road-air, sea-air, and road-sea.

9. Green Fuel Innovation:

- Implement a holistic alternative fuel strategy, including procurement channels for green fuels, development of bunkering infrastructure, adoption incentives, and support for local green fuel research.
- Establish clear transition timelines and create public-private partnerships for infrastructure development.

10. Aviation Enhancement:

- Strengthen the "Air Silk Road" with direct flight subsidies for new routes to the Middle East, Latin America, and Africa.
- Support with airport capacity optimisation, expanded bilateral air service agreements, and enhanced integration with Greater Bay Area airports.

11. Green Logistics Certification:

- Establish a Green Logistics Infrastructure Fund to support facilities compliant with LEED and BEAM Plus standards.
- Offer incentives based on certification levels and provide capital investment support for green retrofitting and renewable energy installations.

12. E-commerce Support:

- Transform the "E-commerce Easy" scheme into an advanced "E-commerce Global Connect" program.
- Extend coverage to emerging markets and incorporate cross-border payment solutions and digital marketing support.

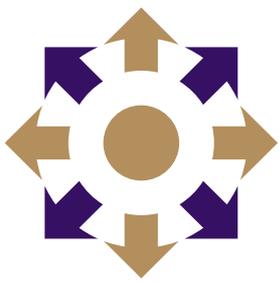
13. Smart Transport Pricing Strategy:

- Implement dynamic toll reductions for electric commercial vehicles with time-based variations to encourage off-peak deliveries.
- Integrate with Smart City infrastructure and include automated toll recognition for green vehicles.

14 Pilot Subsidy Scheme for Third-party Logistics Service Providers (TPLSP):

- Expand supplier qualification criteria and ESG project scope.
- Relax restrictions to include qualified suppliers registered in Mainland China and other international markets with strong ESG credentials.

These combined recommendations aim to address budget constraints while supporting key infrastructure, sustainability, and economic development initiatives in Hong Kong. Please contact our Institute for any areas of our suggestions that we are able to amplify further. Thank you in anticipation for your kind consideration of our suggestions.



CILTHK Provides Key Suggestions on the Toll Arrangements for Tai Lam Tunnel upon the Government's Takeover



The CILTHK is a leading professional body in the logistics and transport industry in Hong Kong. We support the Government's policy objectives of adopting a multi-pronged strategy to alleviate road traffic congestion, encompassing efforts to improve transport infrastructure, expand and enhance public transport services, and manage the use of roads.

In view of that, CILTHK supports the Government's proposed toll arrangement, which leverages the latest technology to implement time-varying tolls aimed at maintaining smooth traffic at the Tai Lam Tunnel and ensuring the reliable operation of public transport services utilizing the tunnel. We appreciate the Transport Department for adopting a robust traffic modelling forecast approach, incorporating various toll scenario tests to develop an optimized toll plan that duly considers the congestion levels of parallel routes such as Tolo Highway and Tuen Mun Road. Additionally, we welcome the Transport Department's prioritization of commercial vehicle operations and public transport services, within the Tai Lam Tunnel. We believe that the reduction in toll charges for bus services will enhance their operational efficiency and ultimately benefit bus passengers. This initiative also opens up new opportunities to accommodate the increasing traffic demands anticipated from population growth in the Northern Metropolis.

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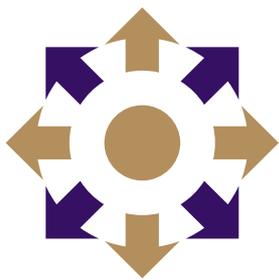
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Education & Training Committee

CILTHK Student Day 2025 cum Award Presentation Ceremony of the 23rd CILTHK Student Essay Competition

The CILTHK Student Day 2025 took place at the Hong Kong University of Science and Technology on 1 March 2025, marking another successful year of fostering academic excellence and innovation. Seven teams from Hong Kong universities and higher education institutions and a team from the Macau University of Science and Technology vied for the coveted championship title.

This unique competition challenged university teams to conduct thematic transport research within a tight timeframe of 30 hours.



To ensure fairness and transparency, CILTHK held a drawing session two days before the event, assigning topics randomly to each team. These topics guided their data collection, analysis, and formulation of solutions, which were presented in formal academic presentations. On the competition day, each team had 12 minutes to showcase their research findings and recommendations, followed by a Q&A session with a judging panel comprising industry experts from maritime finance, maritime technology, shipping liners, and port terminal operations.

It is delighted that The Hang Seng University of Hong Kong won the Student Day 2025 competition on a topic about the impact of government financial subsidies on delaying the phasing out of the aging vessels and hence the over-supply of tonnage in the global seaborne trade. The 1st Runner-up was The Hong Kong University of Science and Technology, and the 2nd Runner-up was UOW College Hong Kong. **Congratulations to all winners!**

Results of the CILTHK Student Day 2025

<i>Awards</i>	<i>Names of Universities/Colleges</i>	<i>Presenting Case</i>
Champion	The Hang Seng University of Hong Kong 香港恒生大學	Under the above financial subsidies, will it delay the phasing out of those ageing vessels and perpetuate the over-supplied tonnage in the global seaborne trade?
First Runner-Up	The Hong Kong University of Science and Technology 香港科技大學	Will the automated port facilities be capable of ensuring a mega (>20,000 TEUs) vessel turnaround time remains constant all year round?
Second Runner-Up	UOW College Hong Kong 香港伍倫貢學院	As those financial institutions are the legitimate owners of the vessels, what problems are caused when the charterers/ship operators have accidents/incidents while operating the vessels? What sort of remedial suggestions can you provide?

Merit Winners (in no particular order):

- **HKU Space Community College:** According to MARPOL Annex VI, the requirements for Energy Efficiency Existing Ship Index (EEXI) and Carbon Intensity Indicator (CII) certification came into effect on 1 January 2023. How these measures affect the island states and the least developed countries.

- **Hong Kong Institute of Vocational Education (Tsing Yi):** A designated sailing route is the product a liner shipping company provides to the shippers. By forming the Hub-and-spoke configuration, an effective network is established. Evergreen's decommissioning of the Round-The-World service proves that an extensive large network is not sustainable. Do you think the newly formed Gemini network by Maersk and Hapag-Lloyd can break this expletive destiny?

- **Hong Kong Metropolitan University:** The digitalisation of the maritime industry is taking place at a rapid pace. However, with critical infrastructure increasingly connected, it is also being exposed to added cyber security risks. Recommend the methods that we can minimise cyber-attacks onboard an ocean-going vessel.
- **Hong Kong Polytechnic University:** The warehouse is one of the vital elements in shipping logistics as it can create added value to the final product. However, the normal warehouse in Hong Kong is considered too small to handle large consignments. Suggest an approach that we can provide better warehouse management service for the shippers.
- **Macau University of Science and Technology:** Will the expel of off-dock depots from Tin Shui Wai and Hung Shui Kiu greatly hamper the operations of liner shipping?

Award Presentation Ceremony of the 23rd CILTHK Student Essay Competition

The competition attracted more than 130 entries from 23 different secondary schools. Two rounds of rigorous reviews selected winners and excellent essays. The Institute hopes that this competition will help students gain a

English Junior Group (F.1 – F.3)	Maritime industry plays an important role in supporting our daily lives; however, during the pandemic in 2019, people seemed to have limited knowledge about the industry. What measures would you recommend to uplift people's awareness of the maritime industry?
English Senior Group (F.4 – F.6)	The SAR Government 2019 Policy Address that it would implement the Vessel Subsidy Scheme to fully subsidise ten ferry routes with greener vessels. Comment on how this policy will affect the outlying islands in Hong Kong.
中文初級組 (中一至中三)	航運業於2019年全球疫情肆虐期間，肩負關鍵性的角色去維持大眾日常生活所需，但是香港大眾普遍對這舉足輕重的經濟支柱產業仍然認識有限。你會提出什麼建議來提升同學們對航運業的認識和觀感？
中文高級組 (中四至中六)	政府在2019年施政報告中宣布推出船隻資助計劃，十條離島渡輪航線全面更換較環保的船隻。試論這政策對離島有何影響。



Newsletter supplement published on Sing Tao Daily on 25 March 2025

better understanding of the logistics and transportation industry and improve their analytical and creative writing skills.

The competition was refined with four different topics for this year's Essay Competition.:

Dr. Peter WONG, Chairman of the Education and Training Committee of CILTHK, expressed his delight in seeing the innovative perspectives presented in the competition essays. The participants made many practical suggestions that could help the industry to enhance its service quality and inject new vitality into the prosperous development of the maritime sector.

More relevant photos can be found on website <https://cilthksd2025.org/highlights-2025> and <https://www.cilt.org.hk/en-US/News/Detail.aspx?id=197>.

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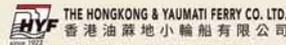
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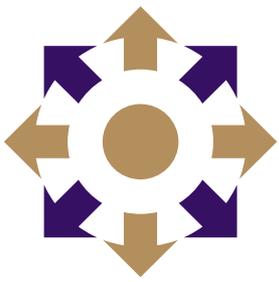
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PAGBAC Professional Activities and Greater Bay Area Committee

Visit to Citybus Hydrogen Refueling Station and Hydrogen Bus Version: 27 March 2025

On 27 March 2025, we had the privilege of visiting Citybus' hydrogen bus and hydrogen refueling station, an enlightening experience that allowed our members to explore the latest advancements in green transportation in Hong Kong. With over 45 participants in attendance, we delved into this pioneering facility, which exemplifies Citybus's commitment to sustainability as part of its "#MissionZero" campaign.

Our journey began on Citybus' hydrogen bus, the world's first tri-axle hydrogen double-deck bus. The ride was not only pleasant and comfortable but also an exciting showcase of innovative design and cutting-edge technology in action.

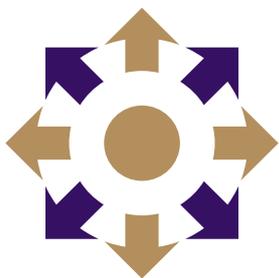
Upon our arrival, the Citybus team introduced Hong Kong's first hydrogen refueling station at the West Kowloon Depot, where hydrogen fuel is supplied for the hydrogen bus. This state-of-the-art station features advanced systems for hydrogen unloading, compression, cooling, and refueling, all managed by a sophisticated smart monitoring system that prioritizes safety and efficiency.

Throughout the visit, we were inspired by Citybus' forward-thinking approach to delivering public transport services in Hong Kong through long-term sustainable solutions. Many participants expressed curiosity and asked insightful

questions regarding safety, technical features, and the future deployment of hydrogen buses in Hong Kong.

As the visit concluded, Mr. Clement HO, Chairman of the Chartered Institute of Logistics and Transport in Hong Kong (CILTHK) Professional Activities and Greater Bay Area Committee (PAGBAC), along with Mr. Kenneth LAW from the Next Generation Committee (NGC), conveyed our profound appreciation to Citybus' Corporate Communications Manager, Ms. Penny CHUNG, and her team for facilitating this enlightening site visit. We are truly grateful to Citybus for their great support in making this visit possible and for their unwavering dedication to fostering a cleaner and greener future.





Next Generation Committee

CILTHK Next Generation Committee Hosts Successful Mixer Gathering

CILTHK Next Generation Committee (NGC) has been making significant strides in fostering professional development among young members through a series of Mixer gatherings. Hosted every two months by NGC Chairperson Mr. Kenneth LAW, these events provide invaluable opportunities for youth members to expand their professional networks within the logistics and transport industries.

On 12 February 2025, the latest Mixer gathering took place in Tai Hang, drawing a diverse group of participants eager to connect with industry peers and leaders. These informal networking events are designed not only to facilitate meaningful discussions but also to help attendees stay informed about the latest trends and career opportunities in the logistics sector.

The Mixer gatherings have proven to be an effective platform for younger professionals to share insights, exchange ideas, and build relationships that can enhance their careers. Additionally, these events play a crucial role in recruiting more students to join CILTHK, ensuring a vibrant future for the organisation. As the NGC continues to host these gatherings, it remains committed to empowering the next generation of leaders in logistics and transport.

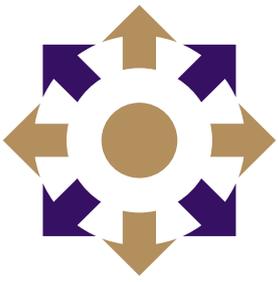


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Women in Logistics & Transport

International Women's Day Celebration 8 March 2025

On 8 March 2025, WiLAT Hong Kong celebrated International Women's Day 2025 with the theme "Accelerate Values in Action" and gathered over 20 participants. The event opened with an innovative AI-animated video showcasing WiLAT's journey worldwide.



A key part of the celebration was a sharing session aimed at improving the experiences of women in modern transportation systems. Prof. Anthony YEH from The University of Hong Kong presented findings from the WiLAT Global Questionnaire on Gender Perspectives in Public Transport. His research highlighted the challenges faced by women in public transport across various cities and provided global examples of how transportation systems can be enhanced to better serve women passengers and families, igniting inspirational discussions among attendees.

Moderated by Ms. Jenna WONG, the sharing session included insights from Ms. Kay YEUNG, Director of Human Resources & Sustainability at Hong Kong Tramways. Kay shared her transformative approach to workplace diversity, which began with a fundamental step: actively listening to female staff members. Through these



valuable conversations, she identified key areas for improvement, implementing incremental yet meaningful changes to working environments and roster arrangements. Drawing from Hong Kong Tramways' impressive 120-year legacy, these measured steps have gradually reshaped their workplace culture, demonstrating how small, thoughtful changes can lead to significant improvements in employee experiences and organisational diversity.



The event also featured a lively dance session led by Ms Elise KWOK, WiLAT Hong Kong's Vice Chairperson, who brought energy and joy to the celebration. Participants enjoyed creative activities like art jamming, a photo booth, and a soothing sound bowl healing session by guest healer Ms. Grace NG, fostering a sense of community and joy.

Ms. Cheris LEE, WiLAT Hong Kong Chairperson said that WiLAT will continue to cultivate these positive vibes and initiatives in future events, dedicated to fostering well being, diversity, inclusion, empowerment and collaboration to drive meaningful change in the logistics and transport industries.



Fly Up High...
Stronger Together!

WiLAT Chill Chat

WiLAT introduced "WiLAT Chill Chat", a new series of lunch time webinars and had the first session on 15 January 2025. WiLAT invited the speaker - Mr. Louis LEUNG to share his insights on the Opportunities for the Year of the Snake from the viewpoint of Fengshui.

About 40 persons joined this lunch time webinars. Next session would be arranged in about two months' time, aiming at one session quarterly. Topics to be explored: MBIT, Chinese medicine and soup, sports exercise, mental health.



Women in Logistics and Transport

蔚·木蘭 潮講
WiLAT Chill Chat

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Teams

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Low Altitude Economy Task Force

CILTHK Exchange Visit to Zhuhai on Low Altitude Economy

On 3 January 2025, the Low Altitude Economy Task Force of CILTHK visited Zhuhai to engage with local stakeholders in the low altitude economy sector. The delegation was led by the Hong Kong Institution of Engineers and included members from various divisions, such as Logistics and Transportation, Manufacturing, Industrial and Systems, Control, Automation and Instrumentation, Gas and Energy, as well as Mechanical, Marine, Shipbuilding and Chemical Engineering. Additionally, officials from the Planning Department, Civil Engineering and Development Department, and the Hong Kong Police Force were present, along with representatives from the Hong Kong Institute of Planners, the Chartered Institution of Highways and Transportation, and the Intelligent Transportation Systems Hong Kong.

The development of the low altitude economy in mainland China has made significant strides, offering valuable insights for our



local industry. This exchange has brought together stakeholders from Zhuhai and Hong Kong to brainstorm and collaborate through the “翼動未來” low altitude economy integration platform. Together, they aim to establish a high-level, cross-regional communication platform that contributes to the advancement of the low altitude economy sector.

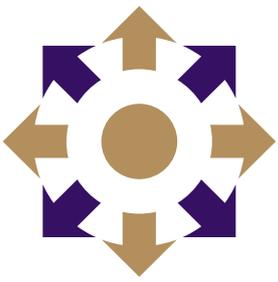


The event included a visit to the Zhuhai Low Altitude Flight Testing Base, where participants observed various drones in different application scenarios. The delegation also visited FCourier Aviation Technology (福昆航空) to explore the design and production processes of new drone technologies.

Prof. Sam CHOW, President of CILTHK, delivered a speech at the “翼動未來” low altitude economy forum, discussing the current state of Hong Kong's low altitude economy and the government's support for its development. The forum also featured insights from various experts in Zhuhai, who shared the



latest developments in low altitude economy policies, technologies, and applications. CILTHK looks forward to continuing its efforts to promote the development of the low altitude economy in the Guangdong-Hong Kong-Macao Greater Bay Area in collaboration with Zhuhai.



Organisation Membership Drive Task Force

On 25 February 2025, CILTHK hosted the Exclusive Spring Luncheon at the Artyzen Club, bringing together representatives from 13 Organisation Members. This event provided a unique opportunity for networking and collaboration among industry leaders.

Ir Prof. Sam CHOW, President of CILTHK, addressed the luncheon with opening remarks and was followed by Mr. Clement HO, Chairman of the Professional Activities and Greater Bay Area Committee, who delivered an insightful introduction to CILTHK, highlighting the enhanced benefits associated with the new Organisation Membership packages, aiming to enhance promote professional development and foster connections within the logistics and transport sectors.

The luncheon reinforced CILTHK's commitment to supporting its Organisation Members, facilitating meaningful discussions and strengthening bonds among members. Moving forward, more gatherings will be organised to foster collaboration and drive innovation within the industry.



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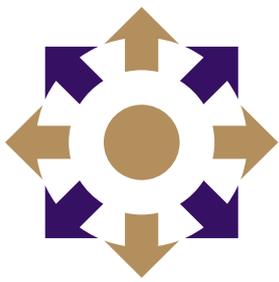
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Detailed Information



CILT International

Celebrating Our First Volunteer of the Month – Miss. Alice Yip

CILT International was delighted to announce Miss. Alice YIP from CILT Hong Kong as our first-ever recipient of the Chief Teete OWUSU-NORTEY Volunteer of the Month Award (January 2025).

Upon receiving the award, Alice expressed her gratitude:

"I am truly honoured to be selected as the first recipient of the Chief Teete OWUSU-NORTEY Volunteer of the Month Award.

I would like to extend my heartfelt gratitude to CILT International and President Chief Teete for presenting this award to me. I also want to thank my respected nominators, Dr Dorothy CHAN and Ms Vicky KOO, as well as my colleagues at CILT Hong Kong and CILT International, especially those in the WiLAT and Next Generation forums, for their unwavering support and wonderful teamwork.

CILT's commitment to nurturing the next generation of professionals means so much to me and has had a profound impact on my growth within the Institute. I hope this recognition not only encourages me but also motivates other next generation members to strive for excellence and actively contribute to the CILT International Community.

I look forward to receiving the award certificate and continuing my contributions to CILT International and CILT HK. Thank you once again for this wonderful recognition."

Congratulations to Alice. CILTHK would express the heartfelt gratitude for Alice's hard work and passion embody the spirit of volunteerism within the CILTHK and our global community.



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CILT Award 2025 Transport

Service Excellence



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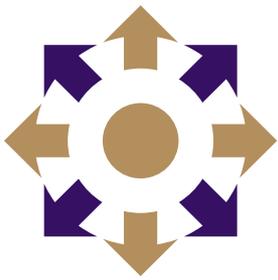
Deadline for submission: **15 July 2025, 6:00p.m. HKT**

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Membership Committee

Welcome Our New Fellow Member



Xiaowen FU

Head of Department & Professor in Engineering Management
 Department of Industrial and Systems Engineering
 The Hong Kong Polytechnic University

Prof. Xiaowen FU is the Head of Department and Professor in Engineering Management at the Department of Industrial and Systems Engineering, the Hong Kong Polytechnic University. His main research areas include engineering management, data analytics, transport and logistics, which cover issues such as competition policy and government regulation, efficiency benchmarking, operation management, transport demand modelling and industrial organisation. He has been the principal investigator of close to 30 research grants, the guest editor of 7 journal special issues, and the author of more than 130 journal articles. He is the Editor-in-Chief of the journal Case Studies on Transport Policy, associate editor of the book series “Advances in Airlines Economics”. Prof. FU has provided advisory and economic modeling services to many organisations such as the Boeing Commercial Aircraft, New Zealand Commerce Commission, Australian Competition and Consumer Commission, Hong Kong Transport and Housing Bureau, Japan Rail (East), and OECD. He is the director of the Behavior and Knowledge Engineering Research Center, Vice President (Research) of the Institute for Aviation (UK), founding chair of the Maritime Economy and Policy stream of the World Transport Convention, member of the Technical and Statistical Task Team on the Productive Capacities Index under the United Nations Conference on Trade and Development (UNCTAD), and an honorary professor of the University of Sydney Business School.

New & Upgrade Members

New Organisation Member	Big Boss Taxi Company Limited		
New CMILTs	CHAN Pui-yuk WANG Wanshu	KE Jintao	TANG Tao-i
Upgrade to CMILTs	AU Kwan-cheuk	FAN Man-wai	KEUNG Yuen-ting
New MILTs	CHIANG Yun-tong WONG Tsz-fung	FUNG Kin-ming	NG Chui-ling
New Student Members	HOU Zhilun XIE Haotian	JIA Yingqi YANG Xinye	LI Oi-yu, Sheryl ZENG Ziheng