



## CILTHK Study Proposes Implementation Framework to Enhance Hong Kong's Strategic Commodities Trade Hub Status

The Chartered Institute of Logistics and Transport in Hong Kong (CILTHK)'s Logistics Policy Committee (LPC) has completed a comprehensive report titled "Enhancing Hong Kong's Trading Hub: Exploration and Recommendation of Intermodal Transport Modes of Strategic Commodities" (the Study). The Study responds to the Chief Executive's 2024 Policy Address initiative to extend the Air Transshipment Cargo Exemption Scheme (SCRTEX) to other intermodal cargo-transshipment modes.

### Research Background

Hong Kong implements comprehensive control over strategic commodities while ensuring free flow of advanced technology for legitimate use. The current SCRTEX operates exclusively within Hong Kong International Airport's cargo transshipment area, allowing registered operators to handle Schedule 1 strategic commodities for air-to-air transshipment without individual licenses. However, the scheme's limitation to air transport modes restricts Hong Kong's potential as a comprehensive transshipment hub.

### Market Opportunity and Industry Insights

The Study highlights Hong Kong's crucial position in global semiconductor trade, accounting for 20% of global semiconductor exports through re-exports. According to the Study, China's semiconductor market shows substantial trade volumes, with annual imports ranging from US\$300-500 billion and exports reaching US\$500-600 billion. This presents significant opportunities for Hong Kong's strategic commodities trade facilitation.



Enhance Hong Kong's Strategic Commodities Trade Hub Status

Through extensive stakeholder engagement including interviews with major industry player in ICT and a number of leading logistics and trade compliance experts, the research team analysed market opportunities, international best practices, and potential implementation models.

### Industry Perspectives

Director of Warehousing & Transportation of a multinational corporation in ICT industry, emphasised the importance of expanding transshipment flexibility: "Currently, we export finished products to over 170 countries via Hong Kong. While we're satisfied with current arrangements, through Bill of Lading applies only to entities without local addresses. We would welcome flexibility in the transshipment ordinance to include intermodal transshipments across air, sea, rail, and road."

## The 2024-2026 CILTHK Council

### President

Ir Prof. Sam CHOW, FCILT

### Immediate Past President

Ir Dr. Kelvin LEUNG, FCILT

### Vice Presidents

Mr. Keno CHEUNG, FCILT

Ms. Anna HONG, FCILT

Dr. Isaac NG, FCILT

### Honorary Secretary

Mr. Joseph TSUI, FCILT

### Honorary Treasurer

Ms. Carolina YIP, FCILT

### Council Members

Ir Carmen CHU, FCILT

Mr. William CHUNG, FCILT

Ir Dr. Vincent FONG, FCILT

Mr. Richard HALL, FCILT

Ir Dr. David HO, FCILT

Dr. Jacob KAM, FCILT

Ms. Vicky KOO, FCILT

Mr. KY LEUNG, FCILT

Ms. Carmen LI, FCILT

Prof. Becky LOO, FCILT

Ir Dr. Venus LUN, FCILT

Dr. Peter WONG, FCILT

Prof. SZETO Wai-yuen, FCILT

Mr. Simon TU, FCILT

Prof. Anthony YEH, FCILT

Mr. Clement HO, CMILT

Dr. Joseph LAU, CMILT

Mr. Kenneth LAW, CMILT

Ms. Cheris LEE, CMILT

Miss. Alice YIP, CMILT

Mr. John YU, CMILT

### Co-opt Council Members

Dr. Alex CHAN, FCILT

### Publication Committee

Ir Dr. David Chi-shing HO, FCILT

Dr. YIP Tsz-leung, FCILT

Dr. Venus Yuen-ha LUN, FCILT

Dr. Alex P.Y. CHAN, FCILT

Ir Prof. Philip CHAN, FCILT

Mr. Esum Tsz-sum CHOI, CMILT

Mr. Jacka Chung-kan HO, FCILT

Ms. Carmen LI, FCILT

Mr. Joseph Chun-fai TSUI, FCILT

The research team evaluated three implementation models:

- Centralised Transshipment Facility Model
- Approved Warehouse Programme Model
- Point-to-Point Designated Route Model

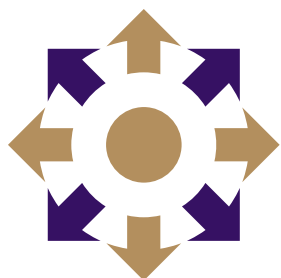
After careful analysis, the Approved Warehouse Programme Model emerged as the recommended approach, offering optimal balance between operational efficiency and security controls. The Centralised Transshipment model translated to inefficient use of space for a dedicated site and the inability to expand or contract based on the volumes and seasonality of shipments. The Point to Point designated route lacked the flexibility to merge goods in transit and perform value added services in Hong Kong.

The recommended Approved Warehouse Programme Model offers a comprehensive yet flexible framework that combines stringent security controls with operational efficiency. At its core, the model requires facilities to maintain 24/7 CCTV monitoring, robust inventory management systems, and dedicated handling areas, while enabling value-added services within controlled environments. The model operates through five integrated components: digital pre-registration and documentation, physical security controls with advanced access systems, real-time monitoring and tracking capabilities, strict compliance protocols, and permitted value-added services. This is supported by advanced technology

infrastructure including electronic data interchange, real-time tracking, automated inventory management, customs system integration, and blockchain-based transaction recording, all designed to ensure secure and efficient handling of strategic commodities across different transport modes.

The Study analysed the experiences of Singapore and Korea as advanced logistics hubs. Singapore has established an effective operational model for strategic commodities management through its bonded warehouse system, while Korea has successfully facilitated strategic commodities trade through its multimodal transport network. The approaches of both jurisdictions in establishing legal frameworks and operational arrangements, particularly in striking a balance between trade facilitation and control requirements, provide important references for Hong Kong's future policy development.

CILTHK urges the HKSAR Government to consider the study's comprehensive analysis and implement the proposed "Approved Warehouse Programme Model" to extend the Strategic Commodities Air Transshipment Cargo Exemption Scheme (SCRTEX) across multiple transport modes. This extension would strengthen Hong Kong's position as a leading strategic commodities transshipment hub while maintaining robust control measures. The proposed framework aligns with international best practices and addresses industry needs for operational flexibility and efficiency.



## Professional Activities and Greater Bay Area Committee

### CILTHK Webinar - Shift in Global Trade Dynamics and its Impact

The Professional Activities and Greater Bay Area Committee (PAGBAC) successfully organised a webinar titled "Shift in Global Trade Dynamics and its Impact" on 24 April 2025.

We were honoured to have Mr. Sunny HO, MH, JP, Executive Director of Hong Kong Shippers' Council and Dr. John YU, Chairperson of Logistics Policy Committee, CILTHK as the speakers. The ongoing trade war between major global economies, particularly the US and China, has significantly reshaped Hong Kong's role in international trade. As a pivotal trading hub, Hong Kong has experienced shifts in trade routes and partnerships, with businesses seeking alternative markets and supply chains to mitigate the impact of tariffs and trade restrictions. This webinar looked into how geopolitical tensions have influenced Hong Kong's trade strategies, including the diversification of trade partners and the adaptation to new trade corridors, with real-life example on e-Commerce.

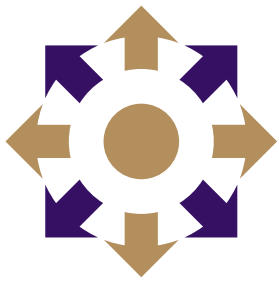


*Mr. Sunny HO, FCILT, the speaker*



*Dr. John YU, CMILT, the speaker*

Participants gained impactful insights into the evolving landscape of global trade and the strategic responses adopted by Hong Kong to maintain its competitive edge in the face of diverse challenges. Meanwhile, the webinar provided attendees with a unique platform to explore challenges and opportunities within global trade.



# Professional Activities and Greater Bay Area Committee

## CILTHK Technical Visit to SF Shenzhen Air-Ground Integrated Smart Logistics Operation Center

On 25 April 2025, a group of 20 members in our Institute visited Phoenix-Wings's Low-Altitude Smart Logistics Operations Center in Bao'an District, Shenzhen. This visit was particularly attractive, as Phoenix-Wings has been selected as one of the first pilot enterprises under the low-altitude economy (LAE) regulatory sandbox initiative recently announced by the Transport and Logistics Bureau of the HKSAR Government.

As a subsidiary of SF Group, Phoenix-Wings has developed over ten drone models specifically designed for logistics applications.



During our visit, we were introduced to several drone models, each tailored to meet diverse logistics needs. Among them, the "Ark 20" drone is set to be piloted in Hong Kong and is noted for its high flexibility and low energy consumption, making it especially suitable for emergency deliveries. Another standout model, the "Ark 80," is the latest generation of multi-rotor logistics drone that features an extra large detachable cargo bay with a capacity of 144 liters, ideal for medium-range logistics in urban areas.

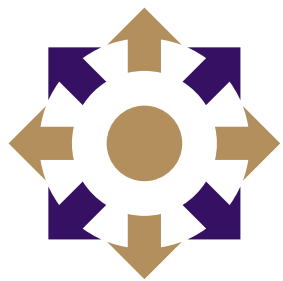
We observed the logistics drones in action, which demonstrated their efficiency in parcel delivery. Additionally, we toured the drone control room, where we witnessed the national remote monitoring system in operation. This system enables real-time tracking of drone status and operations across various cities in the Mainland.

Another exciting moment of our visit was the introduction of autonomous logistics vehicles. These autonomous vehicles have a cargo capacity of 3 cubic meters and a maximum payload of 500 kilograms, which is tailored for logistics operations. These vehicles are deployed in daily delivery operations, and are part of an integrated system

that works in conjunction with drones. This innovative multi-modal approach leverages drones for aerial transport and autonomous vehicles for ground delivery, enhancing operational efficiency and reducing lead time.

In conclusion, we extend our gratitude to Mr. CHEN Xiaohui, Director of Government Affairs of Phoenix-Wings and Mr. LAU Chi-wang, CTO of SF Express HK & Macau Region for providing invaluable insights into the latest advancements in logistics technology. With the extensive experience of Phoenix-Wings and SF Express in the Mainland, we look forward to seeing how these technological innovations will advance the low-altitude economy in Hong Kong and transform our logistics landscape in the near future.





# Low Altitude Economy Task Force

## CILTHK Joins Zhuhai Low-Altitude Economy Industry Alliance - Collaborating with the Greater Bay Area to Build the “Sky City” Innovation Blueprint



On 1 April 2025, Zhuhai held the “Development and Promotion of High-Quality Low-Altitude Economy Industries Conference”. The Chartered Institute of Logistics and Transport in Hong Kong (CILTHK), as an important industry representative of the Greater Bay Area, officially joined the Zhuhai Low-Altitude Economy Industry Alliance and signed a strategic cooperation agreement at the conference. This collaboration marks the Institute's involvement in the development of the low-altitude economy industry ecosystem in the Greater Bay Area, further promoting

regional resource integration and technological collaborative innovation, opening a new chapter for cooperation between Hong Kong and Mainland China in the Low-Altitude Economy sector.

### Strengthening Greater Bay Area Collaboration to Explore New Opportunities in the Low-Altitude Economy

The conference, themed “Pioneering the Low-Altitude Blue Ocean, Creating the Sky City” (引領低空藍海，共築天空之城) gathered over 200 national and international enterprises and institutions, including the Zhuhai Municipal Government and many industry players. At the conference, the Zhuhai Low-Altitude Economy Industry Alliance announced the addition of the CILTHK as the Executive Vice Chairman unit of the alliance. The Institute also signed cooperation agreements with Ove Arup & Partners (Hong Kong) Limited, and other organisations. Leveraging its expertise in international logistics and transportation, the CILTHK will work with partners in Zhuhai and the Greater Bay Area to explore application scenarios for the low-altitude economy in smart logistics, Urban Air Mobility (UAM), emergency rescue, and other fields, helping to build the “Low-Altitude Intelligent Network” and support the standardisation of infrastructure systems.

### Promoting Technological Integration to Empower Industry Upgrades

The Low-Altitude Economy is a key engine for the future three-dimensional development of cities and an important opportunity for Hong Kong to integrate into the national strategy. By joining the alliance, the CILTHK will actively promote cooperation between Hong Kong and Mainland enterprises and research institutions in areas such as technology development, airspace regulation formulation, and cross-border low-altitude



route planning, advancing the internationalisation of “China Standards”.

### Looking Ahead: From the Greater Bay Area to the World

Mr. ZHANG Yi, Deputy Director of the Zhuhai State-owned Assets Supervision and Administration Commission, pointed out that the Low-Altitude Economy is a strategic positioning for the country's new productive forces. Zhuhai will leverage its core position in the Greater Bay Area, linking resources from Hong Kong and Macau, to accelerate the cultivation of a trillion-yuan industrial cluster. The CILTHK will use this cooperation as an opportunity to further promote seamless integration between Hong Kong's and the Mainland's industries, injecting international perspectives and innovative momentum into the development and implementation of the “Sky City” in the Greater Bay Area, and supporting China's low-altitude economy technology and standards reach other cities worldwide.

This collaboration not only strengthens the coordinated development of the Low-Altitude Economy in the Greater Bay Area, but also opens new development spaces for Hong Kong's professional services industry, highlighting the unique advantages of regional cooperation.



The Chartered  
Institute of Logistics  
and Transport

**GALA DINNER 2025**

# 智領未來—大灣區物流與運輸

## FUTURE - READY LOGISTICS AND TRANSPORT IN GBA

### Date

Friday, 7 November 2025

### Time

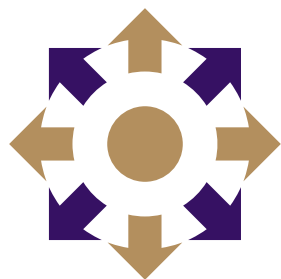
6:30PM

### Address

Grand Ballroom, Conrad Hong Kong,  
88 Queensway, Admiralty, Hong Kong

SCAN TO REGISTER





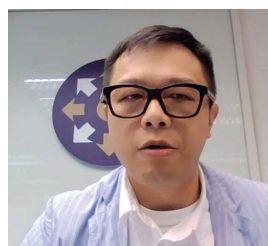
# Education & Training Committee

## CILTHK Luncheon Seminar: Warehouse Safety and Security on 9 May 2025 & ESG in Logistics Industry on 27 June 2025

In the second quarter of 2025, the CILTHK hosted two successful Luncheon Seminars featuring speakers from Atarashi Management Co Limited and Sinotrans, attracting industry professionals eager to explore latest practice and enhance own knowledge.

The first seminar on 9 May 2025, focused on "Warehouse Safety and Security", presented by Mr. Jason TAI, General Manager at Atarashi Management Co Limited. With experience across multiple disciplines, he emphasised the importance of warehouse safety and security and shared valuable measures to build a dynamic environment where operations are efficient, assets are secure, and employees feel protected.

The second seminar on 27 June 2025, covered "ESG in Logistics Industry", presented by Mr. Raymond LAM, Logistics Manager at Sinotrans. With over 10 years of managerial experience, he addressed the ESG concept, latest development and most



*Mr. Jason TAI, CMILT,  
the speaker*



*Mr. Raymond LAM, CMILT,  
the speaker*

importantly discussed the significant reasons for logistics companies to adopt ESG concepts to strengthen competitiveness.

Both seminars facilitated insightful knowledge exchange while most participants express positive feedback. CILTHK aims to host more events from time to time that bridge theory and practical practice in the logistics and transport sectors.

## CPD Quiz

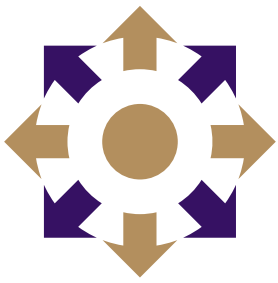
CPD programme is a means to encourage members to strive for continuous improvement of their competence not only in their respective area but also in wider areas of logistics and transport industry. CPD Quiz will be held once a quarter. Objectives of CPD Quiz are: (a) To arouse members' interest in CPD activities; (b) To reinforce members' understanding of CILTHK's CPD scheme; (c) To gain support from members on CPD audit.

Members will receive 10 CPD points (Unstructured) if all quiz questions are correctly answered. Among members who answer all the questions correctly, ONE winner will be drawn and awarded with a prize (supermarket gift coupon of HK\$300).

### Congratulations to the Winner of Q2 2025

	Name of Winner
Q2 2025	Ms. CHU Suet-man, Ivy, CMILT





# Next Generation Committee

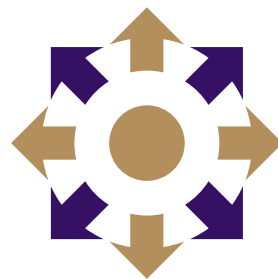
## CILTHK Next Generation Committee Hosts Successful Mixer Gatherings

The CILTHK Next Generation Committee (NGC) has successfully organised a series of Mixer gatherings, held every two months under the leadership of our Chairperson, Mr. Kenneth LAW. These events provide members in particular youth members with invaluable opportunities to build networks within the logistics and transport industries, fostering connections among younger professionals while encouraging more students to explore career path as well.



Two Mixer gatherings took place on 16 April 2025 and 19 June 2025 respectively, attracting a diverse group of participants eager to engage with industry peers and leaders. These informal networking events facilitated impactful discussions, allowing attendees to share tactics and personal experience while strengthening about the future trends and career opportunities in the logistics and transport sector.

Participants expressed their appreciation for the delighted atmosphere, which brainstormed new and creative ideas. Mixers not only served as a platform for peer networking but also flourished the community. As we continue to host these gatherings, we really look forward to having more young professionals connected, grown, and contributed to the future of logistics and transport in Hong Kong. Act now and join us for our next Mixer and be part of this vibrant community!



# Women in Logistics & Transport

## Embrace Your Stress

On 7 May 2025, WiLAT hosted an online workshop titled "Embrace Your Stress," where guest speaker Mr. Herman KUNG guided 30 participants on transforming stress from anxiety into empowerment.

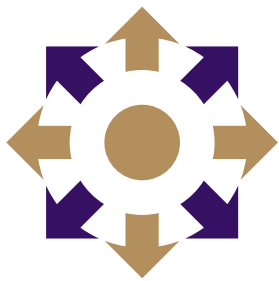
This session, as part of WiLAT's Chill Chat workshop series, was moderated by Ms. Jenna WONG, who facilitated an engaging discussion between Mr. KUNG and attendees. Mr. KUNG emphasised the significance of managing stress and its impact on individuals, referencing both acute and chronic stress. The conversation also highlighted the importance of self-compassion and the role of mindfulness in effective stress management.

Mr. KUNG's online coaching included practical exercises in various de-stressing methods, such as the 4-7-8 breathing

technique and box breathing relaxation. The 4-7-8 breathing technique involves inhaling for 4 seconds, holding the breath for 7 seconds, and exhaling for 8 seconds, a pattern designed to alleviate anxiety and promote sleep.

Ms. Cheris LEE, Chairperson of WiLAT, shared that she finds these breathing techniques highly beneficial and has incorporated them into her nightly routine to improve her health and manage stress. In conclusion, WiLAT will continue to organise diverse activities that support the professional development and healthy lifestyles of its members within the Institute.





# Membership Committee

## New & Upgrade Members (14 July 2025)

### Upgrade to FCILTs

LEE Yuen-ling, Cheris

### New CMILTs

CHAN Shuk-wa  
KUNG Wing-chun  
LAM Ming-fung, Lothair  
WONG Lui

CHAU Pik-yee  
KUO Yong-hong  
LEE Man-chun  
WU Chun-fai

CIVARDI Marco Angelo  
KWOK Yin-wai  
TOCHE FOKA Deric Stephane  
ZHOU Xin

### Upgrade to CMILTs

YUEN Chun-ho

### New MILTs

LAM Chi-wai

LEUNG Chun-hong

LEUNG Siu-kee

### Upgrade to Affiliate Members

CHAN Jun-sheng  
KANNAN Shekkappan  
TAM Ka-ki

CHAN Ricky  
LO Chun-fung  
WANG Zeyu

HE Haoming  
NG Sharlene-siwai  
Wu Serena

### New Student Members

HON Chun