



**The Chartered  
Institute of Logistics  
and Transport**

28 August 2025

**For Immediate Release**

**The Chartered Institute of Logistics and Transport in Hong Kong (CILTHK) Provides Key Suggestions on Review of Tolls for Government Tunnels and Major Roads**

The CILTHK is a leading professional body in the logistics and transport industry in Hong Kong. We support the Government's policy objectives of adopting a multi-pronged strategy to alleviate road traffic congestion, encompassing efforts to improve transport infrastructure, expand and enhance public transport services, and manage the use of roads.

With regard to the Review of tolls for government tunnels and major roads, CILTHK welcomes the Government's initiative to adopt a science-based approach to review the tolls for government tunnels and major roads under four guiding principles: traffic management needs, efficient first, public transport first, and "user pays".

Whilst the recent updates primarily concern toll adjustments for the Aberdeen Tunnel, Shing Mun Tunnels, and the new tolls for the Central Kowloon Bypass, CILTHK proposes establishing a more comprehensive and forward-looking tolling policy framework. This framework should be strategically positioned as instruments for managing traffic demand, rather than serving solely as tools for revenue generation or fiscal sustainability.

CILTHK recommends a comprehensive, territory-wide review of tolling for all government tunnels and major roads should be undertaken. This review should adopt a science-based approach, to develop dynamic tolling mechanisms that influence commuter behaviour, optimise road network efficiency, and reinforce the prioritisation of public transport.

CILTHK proposes the establishment of clear Key Performance Indicators (KPIs) and a robust toll adjustment mechanism that reflects varying traffic conditions to promote accountability and responsiveness. This mechanism should be transparent, enabling timely and justifiable toll adjustments that align with current and planned highway and transport infrastructure. A transparent financial adjustment framework, similar to the adjustment framework on the Fare Adjustment Mechanism (FAM) of the MTRC, would also help build public trust and support.

Finally, CILTHK emphasises the need for a holistic and inclusive tolling strategy that aligns with evolving transport dynamics and policy objectives. This strategy should ensure equitable access across all transport modes, enhance multimodal network performance, and remain adaptable to changing urban mobility patterns. Such an approach would reinforce the guiding principles of user-centricity, inclusivity, and sustainable transport development.



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### **About The Chartered Institute of Logistics and Transport in Hong Kong**

The Chartered Institute of Logistics and Transport in Hong Kong (CILTHK) is a major branch of The Chartered Institute of Logistics and Transport (CILT). The Chartered Institute of Logistics and Transport ([www.ciltinternational.org](http://www.ciltinternational.org)) is an organisation with an established international pedigree with over 30,000 members working in over 100 countries. It was formed in the United Kingdom in 1919 and granted a Royal Charter in 1926.

CILTHK ([www.cilt.org.hk](http://www.cilt.org.hk)) was set up in 1968 and is one of the CILT global chapters. CILT is present worldwide and we all share the common cause to promote and advance the art and science of supply chain, logistics and transport. Currently, the membership of CILTHK is around 2,000 and broadly ranges from experienced senior managers to junior staff in the industries of shipping, logistics, airline, railway, road, public transport, government, educational institutes and consultancy. The Institute regularly organises professional programmes and activities for members, such as seminars, forums, conferences, and technical visits; formulates and implements professional codes to ensure and uphold the professional standards in the industry.

### **Further Enquiry**

Please feel free to contact 2866-6336 or by email at [info@cilt.org.hk](mailto:info@cilt.org.hk) for any areas of our suggestions that we can amplify further.

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新聞稿

2025 年 8 月 28 日

### **香港運輸物流學會就檢討政府隧道及主要道路的收費提供建議**

香港運輸物流學會是香港物流和運輸行業領先的專業機構。我們支持政府採取多管齊下的策略來緩解道路交通擁堵，包括改善交通基礎設施、擴展和提升公共交通服務以及道路使用管理等。

有關政府隧道及主要道路收費的檢討，香港運輸物流學會對政府採用以科學為本的政策設計表示歡迎，亦支持政府以四項指導原則進行全面檢視包括：交通管理需要、效率優先、公共交通優先，及「用者自付」原則。

近期政府公佈了的隧道新收費調整涉及香港仔隧道、城門隧道及中九龍繞道，但香港運輸物流學會倡議制定全港性更全面及具前瞻性的收費政策框架。此框架應策略性地定位為管理交通需求的工具，而非僅作為創造政府收入或維持財政可持續性的工具。

香港運輸物流學會建議對所有政府隧道及主要道路進行全面的全港性收費檢討。此檢討應採用科學為本的方法，制定動態收費機制，以改變出行模式、優化路絡效率，並強化公共交通的主導地位。

為建立有效的反饋機制，香港運輸物流學會建議設立清晰的關鍵績效指標（KPIs）並配套設立一個制度化、具彈性且可持續的收費調整機制，以確保道路收費能夠因應不同交通狀況作出適時及合理的調整。此機制應具備透明度，確保收費調整及時且合理，並可支持現有及規劃中的公路及運輸基建。學會建議可參考香港鐵路有限公司的票價調整機制，以建立一個透明的財務調整框架，從而提升政策的可預測性與公信力，促進社會各界對收費政策的理解與支持。

最後，香港運輸物流學會建議制定一套全面且具包容性的道路收費策略框架，以回應不斷變化的交通動態和長遠政策目標。此策略應確保所有運輸模式的公平使用，提升多模式交通網絡的整體效能，並能回應不同出行模式的變化。這將進一步鞏固以人為本、具包容性及可持續運輸發展的指導原則。



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## 香港運輸物流學會簡介

香港運輸物流學會 (CILTHK) 是國際運輸物流學會一個主要分會，而國際運輸物流學會 (CILT) (網址：<https://www.ciltinternational.org>) 是一國際性的非牟利專業組織，現時超過 30 個分會，全球超過 30,000 名會員，遍佈 100 多個國家及地區。學會於 1919 年在英國成立，並於 1926 年獲頒皇家特許狀。

香港運輸物流學會則於 1968 年成立。學會成立宗旨是推廣及提升供應鏈、物流以及運輸等各範疇的藝術和科學。學會涵蓋多個不同行業，包括海陸空的客運和貨運。現時香港學會由約 2,000 名會員組成，當中包括資深行政人員、政府公務員、公私營機構及顧問公司的專業人士。學會定期為會員舉辦專業認可培訓及專業活動，例如研討會、論壇、大型會議、參觀活動及持續專業發展計劃；並制定及推行專業守則，確保並維護業內的專業水準。

## 進一步查詢

如需進一步瞭解我們的建議，請致電 2866-6336 或發送電郵至 [info@cilt.org.hk](mailto:info@cilt.org.hk) 與本會聯繫。

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